

2025 Expense Cost Analysis of RFA (without bonds or reserve fund changes)

Description	Separated 2025	2025 RFA	Notes
<u>Expenses</u>			
SFD Budget (minus net NFD transfer)	\$ 26,023,748	\$ 40,143,798	Savings of about \$196,000 from NFD BOC budget. Removes need for extra carryover funds, includes \$1.6 million capital expense. Additional MIH savings of \$118,531, and \$94,009 retirement payouts in 2026.
NFD Budget	\$ 16,119,520		
Total Expenses	\$ 42,143,268	\$ 40,143,798	
<u>Assessed Valuation</u>			
SFD	\$ 16,176,465,340	\$ 29,045,480,651	Combined AV.
NFD	\$ 12,869,015,311		
<u>Equivalent Levy Rate</u>			
SFD	\$ 1.166	\$ 1.077	Less than the current NFD rate due to decreased need for carryover funds and currently increased NFD need for capital funds.
NFD	\$ 1.125		
<u>Revenues</u>			
SFD Levy & FBC	\$ 18,861,759	\$ 31,279,078	Forecasted revenues using combined equivalent levy rate and AV.
NFD Levy & FBC	\$ 14,483,311	\$ -	No payment or BOC budget as both Departments are combined.
Other Revenue	\$ 140,000	\$ 200,166	
SFD Contracts/Transports/Allocation	\$ 7,168,673	\$ 7,168,673	Combined BLS transports, GEMT, KECMS allocations, service contracts, etc.
NFD Contracts/Transports/Allocation	\$ 1,496,921	\$ 1,496,921	
Total Expenses	\$ 42,143,268	\$ 40,143,798	
Total Revenues	\$ 42,150,664	\$ 40,144,838	
Difference	\$ 7,396	\$ 1,040	

Analysis of Reserve Fund and Cash Options (2025 estimate)

RESERVE FUND	Separated	In RFA	Notes
Loss of Revenue			
SFD	\$ 3,842,579	\$ 5,792,567	Maintain a minimum of 15% of total Operating budget (incl NFD BOC Increase).
NFD	\$ 2,000,000		
Total	\$ 5,842,579		
Difference		\$ 50,012	
LEOFF I Liabilities (limited to LTC)			
SFD	\$ 1,026,015	\$ 1,937,854	Using GASB estimating tool, all LEOFF 1 retirees covered fully for 3 years, 40% in assisted living, 60% in nursing facility.
NFD	\$ 1,966,000		
Total	\$ 2,992,015		
Difference		\$ 1,054,161	
Capital			
SFD	\$ 3,476,148	\$ 3,337,090	Target for starting fund is \$3,337,090, with annual contribution of \$1.32m. NFD contribution does not reflect the rescue purchase of \$1.9m in 2026. If combining available funds, then RFA will exceed target, lowering need for annual contributions in future years.
NFD	\$ 900,794		
Total	\$ 4,376,942		
Difference		\$ 1,039,852	
Carryover Funds Target for 2026			
SFD General Fund for end of 2025	\$ 7,917,550	\$ 8,220,497	Maintain at least 25% of annual expenses, minus est. revenues, plus \$700k buffer. SFD currently has \$2.57m of extra carryover for 2026, NFD has \$0.
NFD General Fund for end of 2025	\$ 5,099,206		
Total	\$ 13,016,756		
Difference		\$ 4,796,259	
Total SFD Cash and Reserves	\$ 18,864,915	\$ 21,890,631	Includes unallocated general fund and total reserves.
Total NFD Cash and Reserves	\$ 9,966,000		
Total	\$ 28,830,915		
Difference		\$ 6,940,284	
Total Difference		\$ 13,880,568	Potential total savings in cash and reserve funds from RFA.

Recommendation

RESERVE FUND	Fund Level	Savings	
Loss of Revenue	\$ 5,842,579	\$ -	Leave Loss of Revenue at total separated level, we will need extra for 2026.
LEOFF 1 Liabilities	\$ 2,000,000	\$ 992,015	Reduce LEOFF 1 Liabilities reserves to \$2m level.
Capital	\$ 4,376,942	\$ -	Leave Capital fund at increased combined level.
Carryover	\$ 11,000,000	\$ 2,016,756	Increase Carryover target to \$11m to ensure there are funds as we enter into new organizational model and until we have the experience to know what the impacts are. This would provide nearly \$2.8m in buffer.
Total	\$ 23,219,521	\$ 3,008,771	We would have about \$3m of unallocated funds.

Forecast of Levy and FBC Rates in

	2025	2026	2027	2028	2029
Levy Rate	\$0.700	\$0.707	\$0.714	\$0.721	\$0.728
Equiv FBC	\$0.377	\$0.383	\$0.389	\$0.396	\$0.402
Total	\$1.077	\$1.090	\$1.103	\$1.117	\$1.130
FBC %	35%	35.1%	35.3%	35.4%	35.6%
AV Growth	5%				
Budget Growth	6%				
Assessed Value	\$ 29,045,480,651	\$ 30,497,754,684	\$ 32,022,642,418	\$ 33,623,774,539	\$ 35,304,963,266
Budget	\$ 40,143,798	\$ 42,552,426	\$ 45,105,571	\$ 47,811,906	\$ 50,680,620
Levy Revenue	\$ 20,331,836	\$ 21,561,913	\$ 22,866,408	\$ 24,249,826	\$ 25,716,940
FBC Equiv Revenue	\$ 10,946,202	\$ 11,681,465	\$ 12,464,663	\$ 13,298,854	\$ 14,187,293
Other Revenues	\$ 8,865,760	\$ 9,309,048	\$ 9,774,500	\$ 10,263,225	\$ 10,776,387
Revenues	\$ 40,143,798	\$ 42,552,426	\$ 45,105,571	\$ 47,811,906	\$ 50,680,620
Annual Balance	\$ -	\$ -	\$ -	\$ -	\$ -

RFA

	2030	2031	2032	2033	2034	2035
	\$0.736	\$0.743	\$0.750	\$0.758	\$0.766	\$0.773
	\$0.408	\$0.415	\$0.421	\$0.428	\$0.434	\$0.441
	\$1.144	\$1.158	\$1.172	\$1.186	\$1.200	\$1.214
	35.7%	35.8%	35.9%	36.1%	36.2%	36.3%
\$	37,070,211,429	\$ 38,923,722,000	\$ 40,869,908,100	\$ 42,913,403,505	\$ 45,059,073,681	\$ 47,312,027,365
\$	53,721,457	\$ 56,944,745	\$ 60,361,429	\$ 63,983,115	\$ 67,822,102	\$ 71,891,428
\$	27,272,815	\$ 28,922,821	\$ 30,672,651	\$ 32,528,347	\$ 34,496,312	\$ 36,583,339
\$	15,133,436	\$ 16,140,958	\$ 17,213,763	\$ 18,356,003	\$ 19,572,087	\$ 20,866,701
\$	11,315,206	\$ 11,880,966	\$ 12,475,015	\$ 13,098,765	\$ 13,753,704	\$ 14,441,389
\$	53,721,457	\$ 56,944,745	\$ 60,361,429	\$ 63,983,115	\$ 67,822,102	\$ 71,891,428
\$	-	\$ -	\$ -	\$ -	\$ -	\$ -

2036	2037	2038	2039	2040	2041
\$0.781	\$0.789	\$0.797	\$0.805	\$0.813	\$0.821
\$0.448	\$0.455	\$0.461	\$0.468	\$0.475	\$0.482
\$1.229	\$1.243	\$1.258	\$1.273	\$1.288	\$1.303
36.4%	36.6%	36.7%	36.8%	36.9%	37.0%

\$ 49,677,628,733	\$ 52,161,510,169	\$ 54,769,585,678	\$ 57,508,064,962	\$ 60,383,468,210	\$ 63,402,641,620
\$ 76,204,914	\$ 80,777,209	\$ 85,623,841	\$ 90,761,272	\$ 96,206,948	\$ 101,979,365
\$ 38,796,631	\$ 41,143,827	\$ 43,633,028	\$ 46,272,826	\$ 49,072,332	\$ 52,041,209
\$ 22,244,825	\$ 23,711,751	\$ 25,273,100	\$ 26,934,847	\$ 28,703,337	\$ 30,585,314
\$ 15,163,458	\$ 15,921,631	\$ 16,717,713	\$ 17,553,598	\$ 18,431,278	\$ 19,352,842
\$ 76,204,914	\$ 80,777,209	\$ 85,623,841	\$ 90,761,272	\$ 96,206,948	\$ 101,979,365
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2042	2043	2044	2045
\$0.829	\$0.837	\$0.846	\$0.854
\$0.490	\$0.497	\$0.504	\$0.511
\$1.319	\$1.334	\$1.350	\$1.365
37.1%	37.2%	37.3%	37.4%

\$ 66,572,773,701	\$ 69,901,412,386	\$ 73,396,483,006	\$ 77,066,307,156
\$ 108,098,127	\$ 114,584,014	\$ 121,459,055	\$ 128,746,599
\$ 55,189,702	\$ 58,528,679	\$ 62,069,664	\$ 65,824,878
\$ 32,587,941	\$ 34,718,827	\$ 36,986,058	\$ 39,398,220
\$ 20,320,484	\$ 21,336,509	\$ 22,403,334	\$ 23,523,501
\$ 108,098,127	\$ 114,584,014	\$ 121,459,055	\$ 128,746,599
\$ -	\$ -	\$ -	\$ -

Analysis of Equity for RFA (2025 estimate)

Description	Separated	RFA Target	RFA Equity	Defined Equity	Difference	Notes
Loss of Revenue						
SFD	\$ 3,842,579	\$ 5,842,579	65.8%	62.5%	\$190,967	Maintain a minimum of 15% of total Operating budget.
NFD	\$ 2,000,000		34.2%	37.5%	(\$190,967)	
Total	\$ 5,842,579					
	Difference	\$ -			\$0	
LEOFF I Liabilities (limited to LTC)						
SFD	\$ 1,026,015	\$ 2,000,000	51.3%	56.5%	(\$103,985)	Using GASB estimating tool, all LEOFF 1 retirees covered fully for 3 years, 40% in assisted living, 60% in nursing facility.
NFD	\$ 1,966,000		98.3%	43.5%	\$1,096,000	
Total	\$ 2,992,015					
	Difference	\$ 992,015			\$992,015	
Capital						
SFD	\$ 3,476,148	\$ 4,376,942	79.4%	62.5%	\$740,559	NFD contribution does not reflect the rescue purchase of \$1.9m in 2026. RFA will exceed target, lowering need for annual contributions in future years.
NFD	\$ 900,794		20.6%	37.5%	(\$740,559)	
Total	\$ 4,376,942					
	Difference	\$ -			\$0	
Carryover for 2026						
SFD Gen Fund end of 2025	\$ 10,520,173	\$ 11,000,000	95.6%	62.5%	\$3,645,173	Maintain at least 25% of net expenses, plus \$700k buffer, which is \$8,220,497. This includes unallocated funds and would exceed target with nearly \$2.8m buffer.
NFD Gen Fund end of 2025	\$ 5,099,206		46.4%	37.5%	\$974,206	
Total	\$ 15,619,379					
	Difference	\$ 4,619,379			\$4,619,379	
SFD Cash and Reserves	\$ 18,864,915	\$ 23,219,521	81.2%	65.0%	\$3,772,226	Includes unallocated general fund and total reserves.
NFD Cash and Reserves	\$ 9,966,000		42.9%	35.0%	\$1,839,168	
Total	\$ 28,830,915					
	Difference	\$ 5,611,394			\$5,611,394	Total combined funds above RFA target needs
Net SFD Equity Contribution (LOR, LEOFF1, Capital, Carryover)					\$4,472,714	SFD is contributing \$3,334,035 more in equitable funds.
Net NFD Equity Contribution (LOR, LEOFF1, Capital, Carryover)					\$1,138,680	