



MINUTES

September 9, 2024

**JOINT SPECIAL MEETING OF THE SHORELINE FIRE DEPARTMENT AND
NORTHSHORE FIRE DEPARTMENT BOARD OF COMMISSIONERS RFA PLANNING
COMMITTEES**

**at Northshore Fire Department's Headquarters Station 51
and Virtual Meeting via Zoom**

I. CALL TO ORDER

1.1 Chair Fischer called the meeting to order at 5:00 PM.

II. PLEDGE OF ALLEGIANCE

III. ROLL CALL

Persons in attendance were Shoreline Fire Commissioners Kim Fischer, Rod Heivilin, and Ken Callahan, Northshore Commissioners Tyler Byers and Josh Pratt. Also present was Chief Matt Cowan, Legal Counsel Brian Snure, Northshore Board Secretary Amy Oakley, and 1 member of the public. Commissioner Rick Webster was absent.

IV. PUBLIC COMMENT

2.1 No public comment.

V. APPROVAL OF MEETING MINUTES

MOTION: Commissioner Heivilin moved to approve the minutes as presented. Commissioner Pratt seconded. The motion passed unanimously 5-0.

VI. BOARD DISCUSSION

6.1 Planning meeting for establishing a RFA between Shoreline and Northshore Fire Departments / DISCUSSION

- Chief Cowan discussed with the Planning Committee estimates for the fire benefit charge. Chief Cowan will provide the Planning Committee with scenarios for various sprinkler discount rates and the impacts to Northshore and Shoreline commercial properties fire benefit charge.
- Chief Cowan presented the Planning Committee with a draft rolling 20-year forecast for Capital Purchases Replacement Fund including facilities, apparatus, equipment, and IT.
- Chief Cowan presented the Planning Committee with the Levy and FBC rates forecast spreadsheet.

ADJOURNMENT

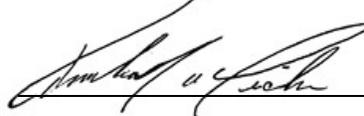
The meeting adjourned at 6:24PM.

Upcoming RFA Planning meetings: Monday at 5pm, September 23rd (@Northshore 51), October 21st (@Shoreline 61), November 18th (@Northshore 51)

Upcoming RFA Presentation and Q&A: Monday at 6pm, October 28th (@Northshore 51)

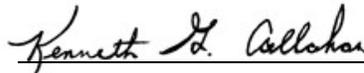
Attachments: Agenda, Public Notice, Meeting Minutes 8/19/24, Draft RFA Plan, Draft RFA Capital Purchases, Draft Levy Rate Forecast.

RFA PLANNING COMMITTEE



KIM FISCHER, Chair

ROD HEIVILIN, Member



KEN CALLAHAN, Member



RICK WEBSTER, Member



JOSH PRATT, Member



TYLER BYERS, Member

ATTEST

Amy Oakley _____

Amy Oakley, Secretary

King County Fire Protection District No. 16

Adopted at a Special Meeting of the Joint RFA Planning Committee on October 21, 2024.



SPECIAL MEETING AGENDA

**Joint Special Meeting with
The Shoreline Fire Department and Northshore Fire Department Board of Commissioners
RFA Planning Committees**

**September 9, 2024
5:00 p.m.**

**Meeting will be held via Zoom conferencing and
on-site at: Station #51, 7220 NE 181st Street, Kenmore, WA 98028,
Monday the 9th day of September 2024, at 5:00PM.**

Join Zoom Meeting Online at:

<https://us02web.zoom.us/j/85044713997?pwd=dW1uWDFpNldlPZ1dSSU1ZYy9LSXVQQT09>

Call in to Zoom Meeting at: (253) 215-8782

Meeting ID: 850 4471 3997

Passcode: 743608

- I. **Call to Order**
- II. **Pledge of Allegiance**
- III. **Roll Call**
- IV. **Public Comment** (please see public comment procedures)
- V. **Approval of Meeting Minutes**
- VI. **Planning meeting for establishing a RFA between Shoreline and Northshore Fire Departments / DISCUSSION**
- VII. **Adjourn**

Public Comment Procedures:

Individuals wishing to comment must do so by signing the Public Comment Sign-In Sheet or if appearing virtually by "raising their hand" or the equivalent. Each individual must state their name, the organization they are affiliated with if applicable, and their city of residence. The chair shall recognize those persons and provide them the opportunity to comment. Individuals may speak for two minutes and those representing recognized organizations may speak for four minutes.



KING COUNTY FIRE PROTECTION DISTRICT NO.16

7220 NE 181st Street
KENMORE, WA 98028

BUSINESS: 425-354-1780 FAX: 425-354-1781

NOTICE OF SPECIAL MEETING

DATED August 2, 2024

NOTICE IS HEREBY GIVEN that a special meeting of the Board of Commissioners of King County Fire Protection District No. 16, will be held via Zoom, and in-person at: Station #51, 7220 NE 181st Street, Kenmore, WA 98028, **Monday the 9th day of September 2024, at 5:00PM.** Meeting agenda posted separately.



MINUTES

August 19, 2024

**JOINT SPECIAL MEETING OF THE SHORELINE FIRE DEPARTMENT AND
NORTHSHORE FIRE DEPARTMENT BOARD OF COMMISSIONERS RFA PLANNING
COMMITTEES**

**at Shoreline Fire Department's Headquarters Station 61
and Virtual Meeting via Zoom**

I. CALL TO ORDER

1.1 Chair Fischer called the meeting to order at 5:00 PM.

II. PLEDGE OF ALLEGIANCE

III. ROLL CALL

Persons in attendance were Shoreline Fire Commissioners Kim Fischer, Rod Heivilin, and Ken Callahan, Northshore Commissioners Rick Webster, Josh Pratt, and Tyler Byers. Also present was Chief Matt Cowan, Legal Counsel Brian Snure, Northshore Board Secretary Amy Oakley, and 2 members of the public.

IV. PUBLIC COMMENT

2.1 No public comments.

V. APPROVAL OF MEETING MINUTES

MOTION: Commissioner Heivilin moved to approve the minutes as presented. Commissioner Pratt seconded. The motion passed unanimously 6-0.

VI. BOARD DISCUSSION

- 6.1 Planning meeting for establishing a RFA between Shoreline and Northshore Fire Departments / DISCUSSION
- Chief Cowan presented a draft RFA Plan. The Planning Committee discussed the effective date of the RFA, governing board positions, debt obligations, tax levy rate, fire benefit charge, and organizational chart.
 - Chief Cowan is still working on a capital replacement strategy plan.
 - The Planning Committee discussed hosting an open house for the public to ask questions about the RFA Plan. The Open House will be Monday, September 23rd, 2024 at 6pm at Northshore Station 51.

ADJOURNMENT

The meeting adjourned at 5:59PM.

Upcoming RFA Planning meetings: Monday at 5pm, September 9th (@Northshore 51), Monday at 5pm, October 21st (@Shoreline 61).

Attachments: Agenda, Public Notice, Meeting Minutes 7/15/24, Draft RFA Plan

RFA PLANNING COMMITTEE

KIM FISCHER, Chair

ROD HEIVILIN, Member

KEN CALLAHAN, Member

RICK WEBSTER, Member

JOSH PRATT, Member

TYLER BYERS, Member

ATTEST

Amy Oakley, Secretary

King County Fire Protection District No. 16

Adopted at a Special Meeting of the Joint RFA Planning Committee on September 9, 2024.

SHORELINE AND NORTHSORE FIRE DEPARTMENT RFA PLAN

DRAFT

August 20, 2024

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	SECTION 1	BACKGROUND & NEEDS STATEMENTS
	<i>Adopted</i>	

For many decades the Shoreline Fire Department (SHFD) and Northshore Fire Department (NSFD) have talked off and on about some type of regionalization. These discussions have included options such as a service contract, merger, and regional fire authority (RFA). These efforts have received more attention especially over the past eight years, which included the potential of multiple fire departments across north King County joining together in a RFA. Ultimately, it was decided to start smaller and build into something bigger. One of the more obvious consolidations was between SHFD and NSFD.

In 2022 the NSFD entered into a contract, or an interlocal agreement (ILA), with SHFD to provide full services to the Cities of Lake Forest Park and Kenmore. The SHFD is an all-hazards fire department providing the following services through different Divisions:

- Administrative Services,
- Emergency Medical Services (BLS),
- Emergency Medical Services (ALS),
- Fire Suppression,
- Training as part of the North King County Training Consortium,
- Fire Marshal Services,
- Public Information and Education through Community Outreach,
- Technical Rescue (Low/High Angle, Confined Space, Trench, Surface Water),
- Hazardous Materials Operations,
- Mobile Integrated Health Care,
- Maintenance (Fleet, Facilities), and
- Emergency Management as part of the City of Shoreline Fire.

The ILA included the transfer of all NSFD employees to SHFD as the two Departments would be operating as one. The NSFD still exists with a Board of Fire Commissioners and District Secretary, who ensure that the ILA is being executed properly, and the Department still owns the existing fire stations and apparatus. They also have taxing authority, receiving revenues from the fire tax levy and fire benefit charge (FBC), which they use to pay the contract with SHFD and NSFD centric expenses. This ILA resulted in many benefits including improved levels of service as described below:

- Improved depth in dedicated administrative positions.
- Succession development.
- Increased Fire Marshal Office capabilities.
- Expanded PIO and PEO services.
- Improved Mobile Integrated Healthcare integration, including a peer support program.
- Increased BLS unit coverage.

- BLS transport patient continuity of care.
- Access for professional career growth in the ALS program.
- Improved ALS personnel integration into suppression activities.
- Improved Firefighter safety.
- Improved driver training and competency.
- Improved truck training, operations, and coverage.
- Information Technology.
- Improved fleet maintenance.
- Improved facilities maintenance.
- Better coordinated emergency management.
- Improved health and safety officer coverage and management.
- Diversified revenue sources.
- Increased experience in developing other revenue sources.
- Experience with other public funding opportunities.

While the ILA provides many benefits and efficiencies, it is not a full consolidation. It has been an expectation that after showing success of consolidating under an ILA, that there would be an opportunity for something more complete, such as a merger or RFA. Either a merger or RFA would allow for accessing the remaining efficiencies; financial, operational, and logistical. The two Departments are already accomplishing many of the things that a RFA will formalize; one administration, one labor group representation, one training division, and all employees working as one organization. After deliberation by both Department's Board of Commissioners it was decided to pursue a RFA.

There are many advantages of joining the two Departments together in a RFA, including overall financial savings as it removes the last pieces of redundancy. However, one of the more significant reasons pertains to governance. Establishing a RFA is similar to starting a new fire district in which you establish the governance model you prefer. This would potentially allow for NSFD Commissioners to sit on the new RFA governing board and have the opportunity for direct input. Currently, NSFD has authority over NSFD assets and the execution of the ILA, but not over the strategic operation of the SHFD. A RFA would also remove some barriers and allow other organizations to potentially join the new organization with governing board approval in the future.

Regionalization in whatever form has been an industry trend for decades. It has been wholeheartedly embraced in other States, and even in other counties around Washington. The King County area has been slower to move in this direction, but is gaining much momentum. The biggest reason is the service needs and expectations for fire departments continue to increase every year, while there is also increased pressure on taxes that residents pay. A RFA will allow for highest level of service and provide the best efficiencies, ensuring the people we serve will have the best service while stretching their tax dollars as far as possible.

The following is a summary of our needs and challenges:

1. The ability to respond to emergency situations by fire protection and emergency services jurisdictions has not kept up or progressed with the community's needs and special service demands. Anticipated increase in population will likely exacerbate this problem.

2. Providing fire protection and emergency medical service system requires a collaborative partnership and responsibility among local and regional governments, the private sector, and the communities we serve.
3. There are efficiencies to be gained by regional fire protection and emergency medical service delivery, while maintaining local control.
4. Timely development of critical, significant projects can best be achieved through enhanced funding options for regional fire protection, emergency services, specialized rescue, hazardous material mitigation, and other services.
5. Northshore and Shoreline have a long history of a cooperative approach to meeting the needs of their citizens. The Districts have operationally worked together on a daily basis for many decades, all IAFF Union employees are represented by one body, the Departments have engaged in a joint training consortium since 2020, they have been led by one Fire Chief and administration, functionally operating as a single provider since 2022.
6. On March 14, 2024, the Boards of Commissioners of each District authorized the formation of a Planning Committee to explore the feasibility of forming a regional fire authority and to draft a regional fire authority plan.
7. On approval of this Plan by both District's Boards of Commissioners, the Districts will then be asking its citizens to consider combining all functions and services currently provided by the two jurisdictions into a single entity, called a Regional Fire Authority.

RFA Plan Revision Disposition:

The NEEDS STATEMENT section of the RFA Plan is subject to amendment by a majority vote of the RFA Governance Board.

	SECTION 2	DEFINITIONS	
	<i>Adopted</i>		
	<i>Revision</i>	The DEFINITIONS section of The RFA Plan is subject to amendment by a majority vote of the RFA Governance Board.	
	<i>Revised</i>		

1. The definitions in this section apply throughout this RFA Plan, unless the context clearly requires otherwise.
 - 1.1. "**Board**", "**Governance Board**" or "**Governing Board**" means the Governance body of a regional fire protection service authority.
 - 1.2. "**Northshore**" means Northshore Fire Department
 - 1.3. "**Shoreline**" means Shoreline Fire Department
 - 1.4. "**Effective Date**" means May 1, 2025 pending approval of the RFA Plan by voters of the Participating Jurisdictions.
 - 1.5. "**Participating Jurisdictions**" means Northshore Fire Department and Shoreline Fire Department.
 - 1.6. "**RCW**" means Revised Code of Washington.
 - 1.7. "**Regional Fire Protection Service Authority**" or "**Regional Fire Authority**" or "**RFA**" means a regional fire protection service authority formed pursuant to chapter 52.26 RCW. An RFA is a municipal corporation, an independent taxing authority within the meaning of Article VII, Section 1 of the state Constitution, and a taxing district within the meaning of Article VII, Section 2 of the state Constitution.
 - 1.8. "**Regional Fire Authority Planning Committee**" or "**Planning Committee**" means the committee created under RCW 52.26.030 to create and propose to Northshore Fire Department and Shoreline Fire Department the Regional Fire Authority Plan.
 - 1.9. "**Regional Fire Authority Plan**," "**RFA Plan**" or "**Plan**" means this Regional Fire Protection Service Authority Plan, drafted and approved in accordance with chapter 52.26 RCW for the development, financing and operation of the _____ Regional Fire Authority.

1.10. “Shoreline Fire Department” or “SHFD” means the Regional Fire Protection Service Authority defined in this plan whose boundaries are coextensive with Northshore and Shoreline.

RFA Plan Revision Disposition:

The DEFINITIONS section of the RFA Plan is subject to amendment or revision only by a majority vote of the RFA Governance Board.

	SECTION 3	FORMATION AUTHORITY	
	<i>Adopted</i>		
	<i>Revision</i>	The FORMATION AUTHORITY section of the RFA Plan is subject to amendment or revision only by submission of a revised RFA Plan to the electorate for approval.	
	<i>Revised</i>		

A. REGIONAL FIRE PROTECTION SERVICE AUTHORITY.

1. Chapter 52.26 RCW provides statutory authority for the formation of a Regional Fire Authority by Northshore and Shoreline.

B. PLANNING COMMITTEE AUTHORITY.

1. RCW 52.26.030 and RCW 52.26.040 provides statutory authority to form and operate a Planning Committee.
2. The Participating Jurisdictions formed a Planning Committee consisting of three (3) members of the Northshore Board of Commissioners and three (3) Commissioners of Shoreline Board of Commissioners.
3. The Planning Committee developed and presented to the elected officials of each Participating Jurisdiction the RFA Plan.

C. RFA PLAN APPROVAL AUTHORITY.

1. The legislative body of each Participating Jurisdiction reviewed and approved the RFA plan by Joint Resolution and called for an election to approve the RFA Plan.
2. The RFA Plan is being submitted to the voters of each District as a single ballot measure that must be approved by a 60% majority vote.
3. The Planning Committee has authority to take all necessary actions on behalf of the Participating Jurisdictions, perform all necessary duties as required to place the RFA Plan before the voters and to comply with the public hearing requirements contained in RCW 52.26.230.

4. Should the RFA Plan be approved by a 60% majority of the voters of the Participating Jurisdictions, the Shoreline Fire Department, a Regional Fire Authority shall be formed on, May 1, 2025, in accordance with RCW 52.26.070.
5. Upon voter approval of the RFA Plan, the Districts shall continue to exist as Washington State Municipal Corporations. The exclusive purpose of the continued existence of the Districts shall be to levy and collect taxes and/or other fire protection district revenue to be transferred to the RFA until such time as the RFA collects its own revenues and to provide representation to the newly formed RFA Governance Board.
6. If the RFA Plan is not approved by a 60% majority of the voters, then operations relating to the services set forth herein shall remain unchanged.

RFA Plan Revision Disposition:

The FORMATION AUTHORITY section of the RFA Plan is subject to amendment or revision only by submission of a revised RFA Plan to RFA Governing Board for approval.

	SECTION 4	JURISDICTIONAL BOUNDARIES	
	<i>Adopted</i>		
	<i>Revision</i>	The JURISDICTIONAL BOUNDARIES section of the RFA Plan is subject to amendment or revision only by a majority vote of the RFA Governance Board.	
	<i>Revised</i>		

A. JURISDICTIONAL BOUNDARIES ON DATE OF FORMATION.

1. On the Effective Date, the jurisdictional boundaries of the RFA shall be the legal boundaries of the Participating Jurisdictions.

B. CHANGES IN JURISDICTIONAL BOUNDARIES AFTER FORMATION OF RFA.

1. Boundary Changes that do not require a RFA Plan amendment.
 - 1.1. **Annexation of a portion of a District by a City outside the jurisdictional boundaries of the RFA.** On the effective date of such annexation, the territory annexed shall automatically be removed from the boundaries of the RFA. In this situation the RFA shall not be obligated to transfer employees or assets of the RFA and the annexing city shall be restricted solely to assets and employees of the District, if any.
 - 1.2. **RFA Annexations.** Pursuant to RCW 52.26.090(g), the RFA shall have the authority to conduct annexations of unincorporated territory adjacent to the RFA pursuant to the statutory authority and procedures set forth in Chapter 52.04.001 through RCW 52.04.051.
 - 1.3. **RFA Partial Mergers.** Pursuant to RCW 52.26.090(g), the RFA shall have the authority to participate in the partial merger process under the authority and pursuant to the procedures set forth in RCW 52.06.090 and .100.
2. Boundary Changes that require a RFA Plan Amendment.
 - 2.1. **Annexations of Adjacent Fire Protection Jurisdictions.** The boundaries of the RFA may be expanded to include adjacent fire protection jurisdictions through the Plan Amendment and annexation procedures set forth at RCW 52.26.300.

RFA Plan Revision Disposition:

The JURISDICTIONAL BOUNDARIES section of the RFA Plan is subject to amendment or revision only by a majority vote of the RFA Governance Board.

	SECTION 5	GOVERNANCE and ORGANIZATIONAL STRUCTURE	
	<i>Adopted</i>		
	<i>Revision</i>	The GOVERNANCE and ORGANIZATIONAL STRUCTURE section of the RFA Plan is subject to amendment or revision only by submission of a revised RFA Plan to the electorate for approval.	
	<i>Revised</i>		

A. GOVERNING BOARD STRUCTURE AND OPERATION.

1. **Governing Board.** As provided by RCW 52.26.080, the RFA Governing Board shall be established consistent with the terms of this Section and shall have authority as of the Effective Date.
2. **Composition of Governing Board.** As provided by RCW 52.26.080, the governing board shall include 10 voting members consisting of the 5 current, seated members from Northshore and 5 current, seated members from Shoreline.
3. **Governing Rules.** The RFA Governing Board shall develop and adopt governance policies and rules for the RFA Governing Board to conduct business in accordance with RCW 52.26.080.
4. **Authority.** The RFA Governing Board shall have all the power and authority granted governing boards under Washington State law, and shall include the power and authority to make any decisions appropriate for the RFA and for matters related to Title 52 RCW.
5. **Compensation of Governing Board.** Commissioners of the Governing Board will receive compensation in the same manner and under the same conditions as provided by law for commissioners of a fire protection district organized under Title 52 RCW.

RFA Plan Revision Disposition:

The GOVERNANCE and ORGANIZATIONAL STRUCTURE section of the Plan may be amended by a majority vote of the RFA Governance Board.

	SECTION 6	FUNDING and FINANCE	
	<i>Adopted</i>		
	<i>Revision</i>	The FUNDING and FINANCE section of the RFA Plan is subject to amendment or revision by the Governing Board except when voter approval is required by statute.	
	<i>Revised</i>		

A. INTERIM RFA FINANCES

1. The operation and administration of the RFA for the remainder of 2025 shall be funded by the funds budgeted for fire department services in the budgets of each Participating Jurisdiction of the RFA for the 2025 calendar year.

B. RFA REVENUES:

1. **Tax Levies.** The RFA shall be authorized to levy and collect taxes in accordance with RCW 52.26.050 (1) (b) at the initial tax levy rate of **\$.70** per thousand of assessed valuation.
2. **Benefit Charge.** The RFA shall be authorized to impose a benefit charge on all improved properties within the RFA service area, initially based upon the general formula and **methodology provided** in Appendix A in accordance RCW 52.26.050(1)(a).
3. **Service Contracts.** To the extent permitted by law, the RFA Governance Board shall have the authority to pursue and contract with agencies and entities exempt from property taxes in accordance with RCW 52.30.020 and related statutes.
4. **Impact and Mitigation Fees.** The RFA shall have the authority to impose impact and mitigation fees in the manner authorized by law.
5. **Additional Revenue Options.** The RFA Governing Board shall have the authority to pursue, subject to any applicable statutory voter approval requirements and RFA Plan Amendment, if required, all additional revenue sources authorized by law including but not limited to revenue sources specifically identified in Title 52 RCW and Title 84 RCW that are not otherwise addressed in chapter 52.26 RCW.

C. TRANSFER OF ASSETS.

1. **Northshore and Shoreline Assets.** On the Effective Date, the Districts shall immediately transfer any remaining and future assets to the RFA. Such assets shall include all real

property and personal property, including but not limited to furniture, office equipment, motor vehicles, reports, documents, surveys, books, records, files, papers, or written material owned by or in the possession of the District.

2. On the date of the formation of the RFA, Northshore and Shoreline shall transfer to the RFA all funds held with King County together with all future property tax and contractual payments received at the time of receipt.

D. LIABILITIES.

1. **District Debt.** On the Effective Date, the RFA shall assume all outstanding liabilities of Northshore and Shoreline. Voter approved debt, such as Unlimited Tax Obligation (UTGO) bonds, shall remain with the originating jurisdiction's voters.
2. **Future District Expenses.** All future expenses incurred by the Districts beginning in 2025 shall be the responsibility of the RFA.

RFA Plan Revision Disposition:

The FUNDING AND FINANCE section of the RFA Plan is subject to amendment or revision by the Governing Board except when voter approval is required by statute.

	SECTION 7	ORGANIZATIONAL STRUCTURE - PERSONNEL - ADMINISTRATION	
	<i>Adopted</i>		
	<i>Revision</i>	The ORGANIZATIONAL STRUCTURE - PERSONNEL - ADMINISTRATION section of the RFA Plan is subject to amendment by a majority vote of the RFA Governance Board.	
	<i>Revised</i>		

A. ORGANIZATIONAL STRUCTURE.

1. **Organizational Chart.** The RFA shall be organized as provided in Appendix B of the RFA Plan.

B. PERSONNEL.

1. **Fire Chief.** On the Effective Date, the Fire Chief of Shoreline shall serve as the Fire Chief of the RFA. The Fire Chief shall at all times be appointed and serve at the pleasure of the Governance Board.
2. **Personnel.** The existing personnel of Northshore and Shoreline shall transfer to the RFA to fulfill assigned duties as outlined in the organizational structure in Appendix A. All Northshore and Shoreline personnel shall be transferred on the Effective Date at their current rank, grade and seniority.
3. **Agreements.** All current employee agreements, personal service contracts, and any other contracts or agreements pertaining to work, duties, services or employment with Northshore and Shoreline shall be transferred over with all personnel on the Effective Date.

C. ADMINISTRATION.

1. **Administration.** The administrative staff of the RFA shall be the current members of Shoreline administrative staff. All current administrative and business functions, agreements, documents, operations, and policies and procedures from Northshore and Shoreline shall transfer over to the RFA unless otherwise noted in this plan.
2. **Seamless Transition.** Unless otherwise noted in the RFA Plan, the transfer of authority and the administration and management of the RFA shall be seamless and shall initially

model the current administrative and management components of the current Shoreline.

RFA Plan Revision Disposition:

The ORGANIZATIONAL STRUCTURE – PERSONNEL - ADMINISTRATION section of The RFA Plan is subject to amendment by a majority vote of the RFA Governance Board.

	SECTION 8	OPERATIONS AND SERVICES	
	<i>Adopted</i>		
	<i>Revision</i>	The OPERATIONS AND SERVICES section of The RFA Plan is subject to amendment by a majority vote of the RFA Governance Board.	
	<i>Revised</i>		

A. FIRE PROTECTION AND EMERGENCY MEDICAL SERVICES.

1. On the effective date, the RFA shall become the service provider for all fire protection, fire suppression, emergency medical services and for the protection of life and property within the areas currently served by Northshore and Shoreline.
2. The RFA Governing Board shall determine staffing models, standards of coverage, deployment standards, field operations, command staffing, and operational policies and procedures for the RFA and shall, within budgetary limitations work to maintain or improve service levels.
3. All current automatic aid and mutual aid agreements, and any other contractual services agreements, documents, or memorandums currently in place with Northshore and Shoreline shall be transferred over on to RFA on the Effective Date to provide continuous, seamless readiness and emergency services coverage.

RFA Plan Revision Disposition:

The OPERATIONS AND SERVICES section of The RFA Plan is subject to amendment by a majority vote of the RFA Governance Board.

APPENDIX A

Fire Benefit Charge Data

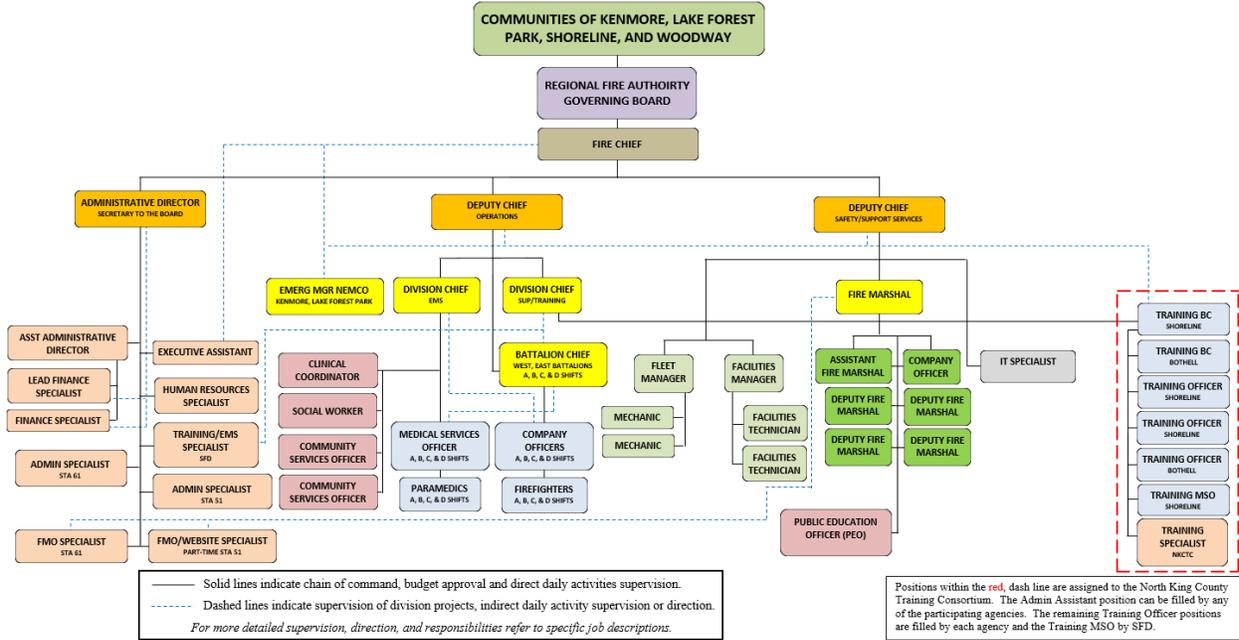
INSERT FACTOR SHEET ONCE COMPLETED

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APPENDIX B Organizational Structure

SHORELINE FIRE DEPARTMENT

ORGANIZATIONAL CHART 2025
7-18-24



2032	2033	2034	2035	2036	2037	2038	2039	
\$0.697	\$0.704	\$0.711	\$0.718	\$0.725	\$0.732	\$0.740	\$0.747	
\$0.518	\$0.526	\$0.533	\$0.541	\$0.548	\$0.556	\$0.564	\$0.572	
\$1.215	\$1.230	\$1.244	\$1.259	\$1.274	\$1.289	\$1.304	\$1.319	
42.7%	42.8%	42.9%	43.0%	43.1%	43.2%	43.3%	43.4%	
\$ 39,142,135,383	\$ 41,099,242,152	\$ 43,154,204,260	\$ 45,311,914,473	\$ 47,577,510,196	\$ 49,956,385,706	\$ 52,454,204,991	\$ 55,076,915,241	
\$ 59,210,680	\$ 62,763,321	\$ 66,529,120	\$ 70,520,867	\$ 74,752,119	\$ 79,237,246	\$ 83,991,481	\$ 89,030,970	
\$ 27,277,684	\$ 28,927,983	\$ 30,678,126	\$ 32,534,153	\$ 34,502,469	\$ 36,589,869	\$ 38,803,556	\$ 41,151,171	
\$ 20,286,827	\$ 21,606,859	\$ 23,011,092	\$ 24,504,817	\$ 26,093,658	\$ 27,783,586	\$ 29,580,944	\$ 31,492,469	
\$ 11,646,170	\$ 12,228,478	\$ 12,839,902	\$ 13,481,897	\$ 14,155,992	\$ 14,863,792	\$ 15,606,981	\$ 16,387,330	
\$ 59,210,680	\$ 62,763,321	\$ 66,529,120	\$ 70,520,867	\$ 74,752,119	\$ 79,237,246	\$ 83,991,481	\$ 89,030,970	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

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2040	2041	2042	2043	2044	2045
\$0.755	\$0.762	\$0.770	\$0.777	\$0.785	\$0.793
\$0.580	\$0.588	\$0.596	\$0.604	\$0.612	\$0.620
\$1.334	\$1.350	\$1.366	\$1.381	\$1.397	\$1.414
43.4%	43.5%	43.6%	43.7%	43.8%	43.9%
\$ 57,830,761,003	\$ 60,722,299,053	\$ 63,758,414,006	\$ 66,946,334,706	\$ 70,293,651,441	\$ 73,808,334,013
\$ 94,372,828	\$ 100,035,198	\$ 106,037,310	\$ 112,399,548	\$ 119,143,521	\$ 126,292,133
\$ 43,640,817	\$ 46,281,086	\$ 49,081,092	\$ 52,050,498	\$ 55,199,553	\$ 58,539,126
\$ 33,525,315	\$ 35,687,080	\$ 37,985,835	\$ 40,430,148	\$ 43,029,121	\$ 45,792,417
\$ 17,206,697	\$ 18,067,032	\$ 18,970,383	\$ 19,918,902	\$ 20,914,847	\$ 21,960,590
\$ 94,372,828	\$ 100,035,198	\$ 106,037,310	\$ 112,399,548	\$ 119,143,521	\$ 126,292,133
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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Cost Analysis of RFA and Merging of Accounts

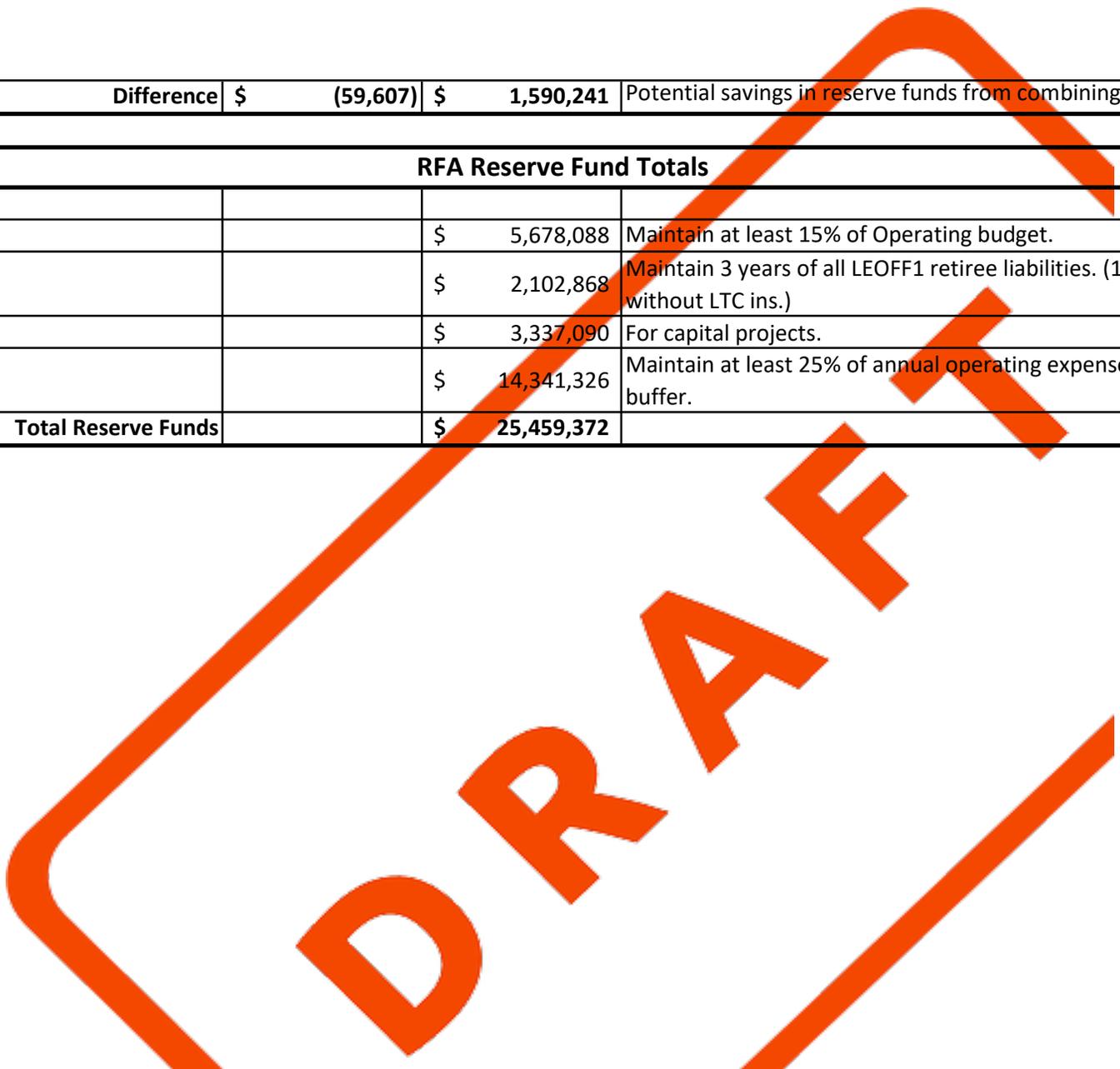
Description	Current	RFA	Notes
Expenses (no transfers to reserves or bonds)			
SFD Budget	\$ 36,957,403	\$ 37,260,664	Savings of about \$172,470 from NFD Budget (Additional MIH savings of \$112,053 in 2026)
NFD Budget (separated)	\$ 475,731		
Assessed Valuation			
SFD	\$ 14,617,412,281	\$ 26,492,937,941	Combined AV
NFD	\$ 11,875,525,660		
Equivalent Levy Rate			
SFD	\$ 1.271	\$ 1.116	Combined levy rate (less than current NFD rate due to NFD reserve fund transfers for 2024)
NFD	\$ 1.130		
Revenues			
SFD Levy/FBC	\$ 18,692,899	\$ 29,566,119	Combined revenues
NFD Payment	\$ 13,651,070	\$ -	No payment as both Departments are one
Appeals/Fees	\$ (108,979)	\$ (185,000)	King County costs and deductions for appeals
SFD Contracts/Transports/Allocation	\$ 6,272,696	\$ 7,882,586	Combined revenues from other sources (NFD contract is shown as a negative in "Current" as it is an offset from the annual payment)
NFD Contracts/Transports/Allocation	\$ (1,609,890)		
Total Expenses	\$ 36,957,403	\$ 37,260,664	
Total Revenues	\$ 36,897,796	\$ 37,263,705	
Difference	\$ (59,607)	\$ 3,041	

Analysis with Reserve Fund Savings

Reserve Options			
Savings from Loss of Revenue		\$ 160,956	Maintain total of 15% of Operating budget.
Decrease carryover to 25% plus \$700k		\$ 340,502	Currently carrying over 25% of annual expenses plus \$700k(SFD) and \$300k(NFD).
Savings in LEOFF1 Liabilities		\$ 1,085,742	Est. for fully funding LEOFF1 retirees liabilities for 3 years (NFD/SFD have different approaches and we will need Board input on model moving forward). Initial evaluation shows a need for \$2,102,868 total in reserve. \$2,554,476 for 4 years.
Total Expenses	\$ 36,957,403	\$ 37,260,664	
Total Revenues	\$ 36,897,796	\$ 38,850,905	

Difference	\$	(59,607)	\$	1,590,241	Potential savings in reserve funds from combining
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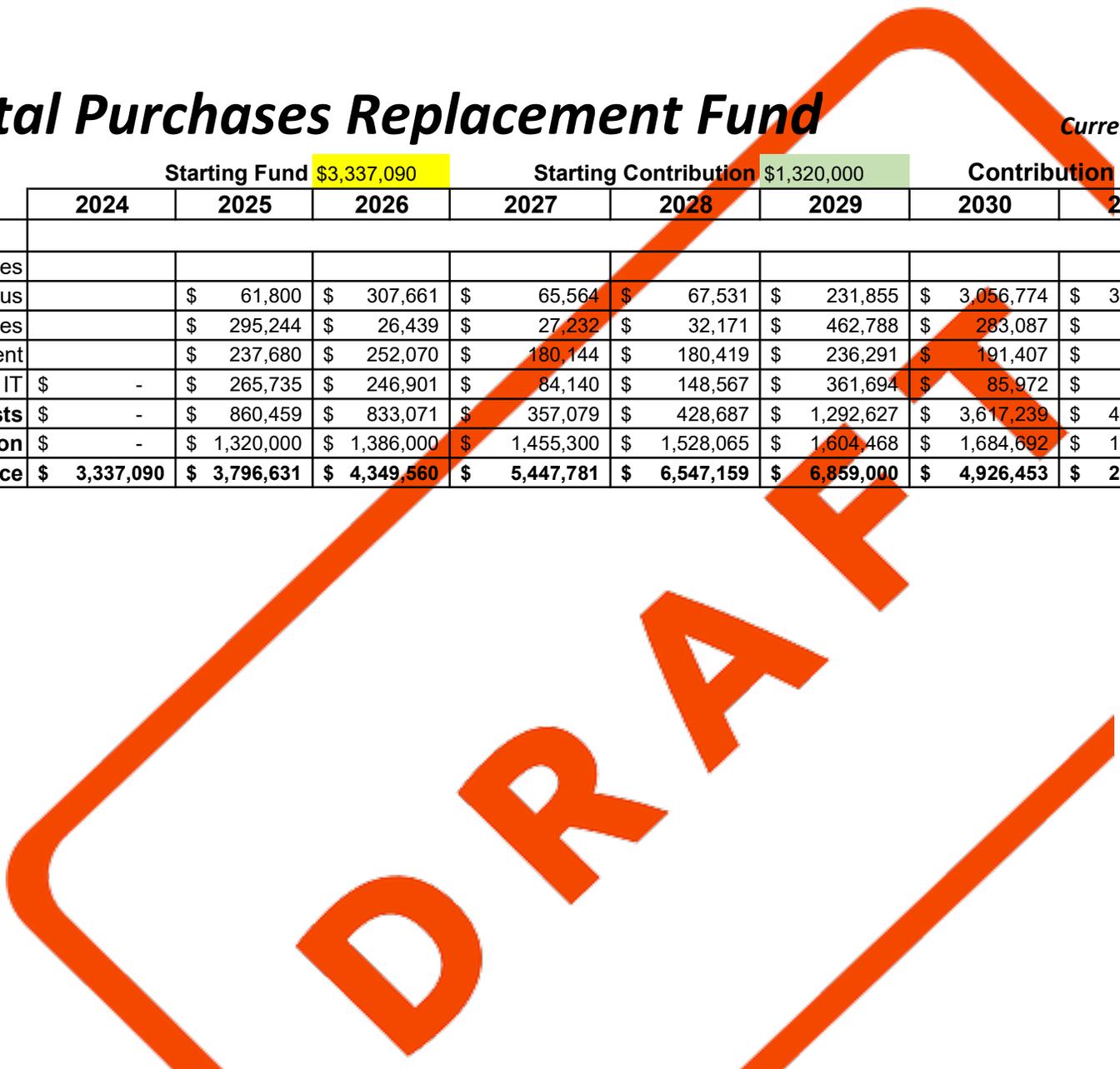
RFA Reserve Fund Totals					
Reserve Funds					
Reserve Fund		\$	5,678,088		Maintain at least 15% of Operating budget.
Benefits Fund		\$	2,102,868		Maintain 3 years of all LEOFF1 retiree liabilities. (11.5 retirees, 2 without LTC ins.)
Capital		\$	3,337,090		For capital projects.
Cash on Hand		\$	14,341,326		Maintain at least 25% of annual operating expenses plus \$700k buffer.
Total Reserve Funds		\$	25,459,372		



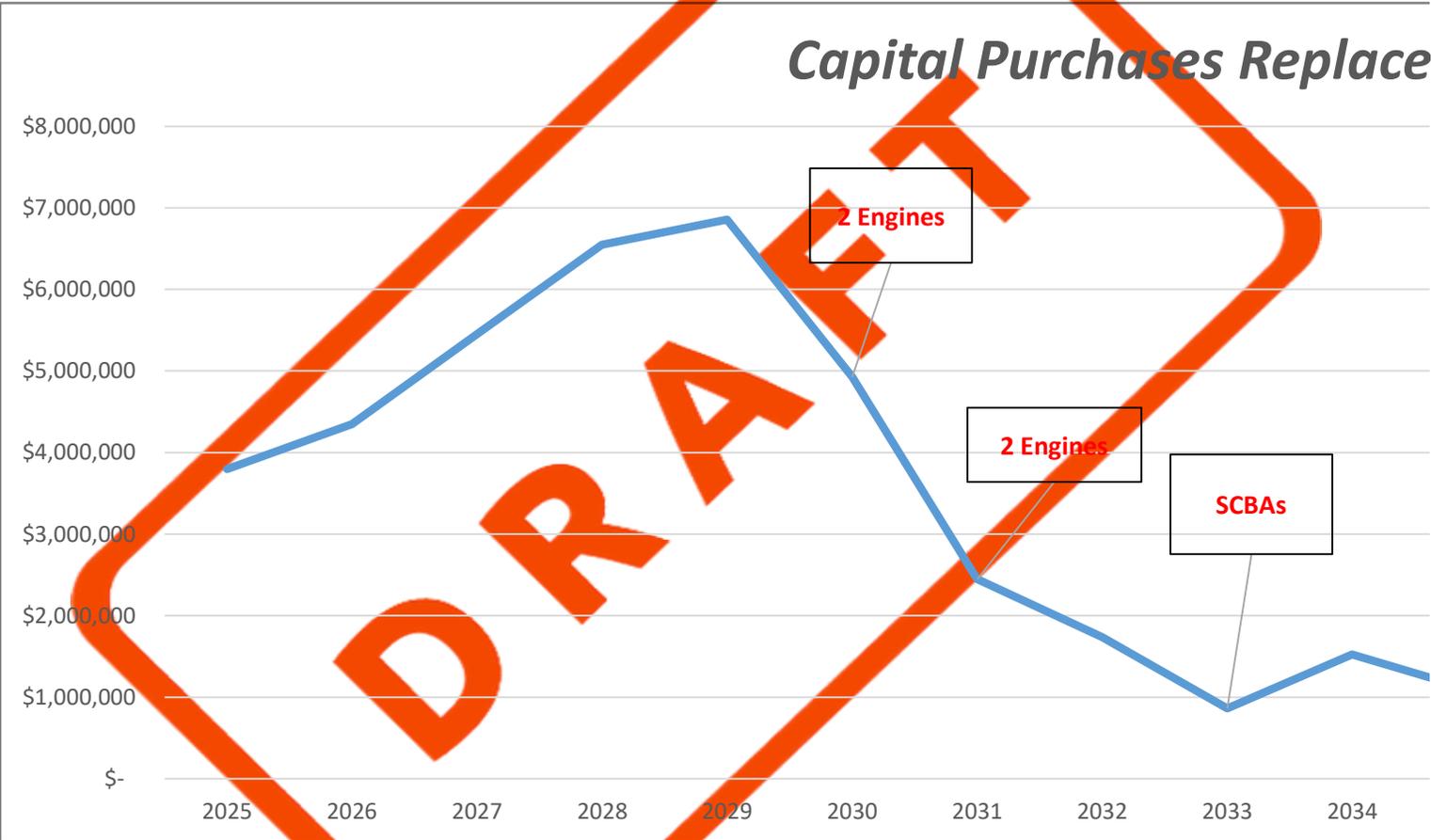
Capital Purchases Replacement Fund

Current Year

	Starting Fund \$3,337,090			Starting Contribution \$1,320,000			Contribution Inflation	
	2024	2025	2026	2027	2028	2029	2030	2031
Annual Costs								
Facilities								
Apparatus		\$ 61,800	\$ 307,661	\$ 65,564	\$ 67,531	\$ 231,855	\$ 3,056,774	\$ 3,591,232
Facilities Fixtures		\$ 295,244	\$ 26,439	\$ 27,232	\$ 32,171	\$ 462,788	\$ 283,087	\$ 132,565
Equipment		\$ 237,680	\$ 252,070	\$ 180,144	\$ 180,419	\$ 236,291	\$ 191,407	\$ 345,720
IT	\$ -	\$ 265,735	\$ 246,901	\$ 84,140	\$ 148,567	\$ 361,694	\$ 85,972	\$ 177,717
Total Costs	\$ -	\$ 860,459	\$ 833,071	\$ 357,079	\$ 428,687	\$ 1,292,627	\$ 3,617,239	\$ 4,247,233
Annual Contribution	\$ -	\$ 1,320,000	\$ 1,386,000	\$ 1,455,300	\$ 1,528,065	\$ 1,604,468	\$ 1,684,692	\$ 1,768,926
Rolling Balance	\$ 3,337,090	\$ 3,796,631	\$ 4,349,560	\$ 5,447,781	\$ 6,547,159	\$ 6,859,000	\$ 4,926,453	\$ 2,448,146



Capital Purchases Replace



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2 Engines

2 Engines

SCBAs

2024

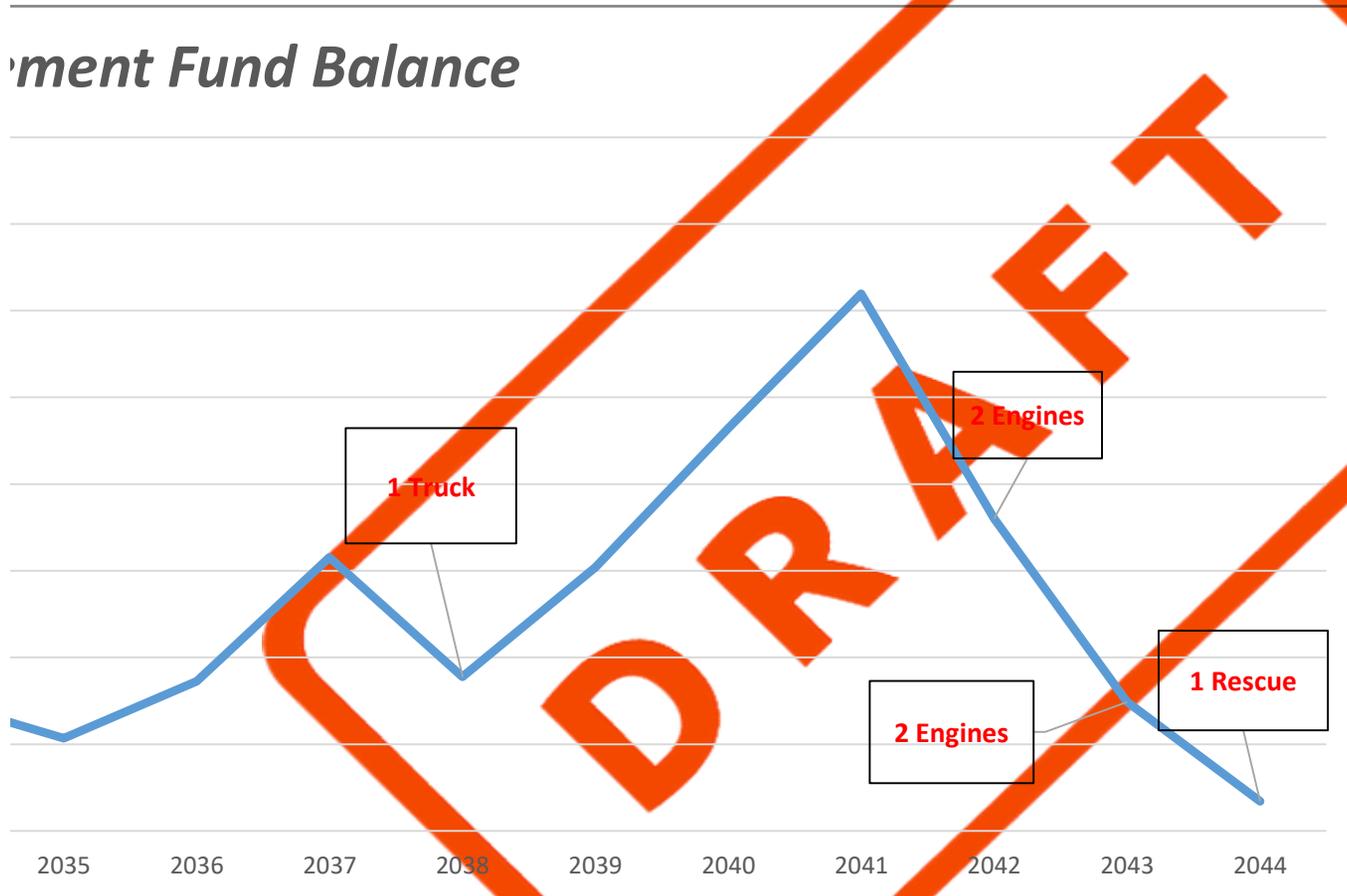
5.0%

2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
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\$ 836,068	\$ 78,286	\$ 80,635	\$ 1,813,346	\$ 798,426	\$ 88,112	\$ 3,418,453	\$ 93,478	\$ 96,282	\$ 99,171
\$ 291,345	\$ 77,042	\$ 858,472	\$ 407,047	\$ 91,856	\$ 236,271	\$ 21,617	\$ 641,727	\$ 486,341	\$ 513,286
\$ 1,226,867	\$ 2,473,299	\$ 215,430	\$ 279,279	\$ 274,887	\$ 484,406	\$ 281,183	\$ 291,849	\$ 257,234	\$ 476,858
\$ 215,351	\$ 195,716	\$ 231,154	\$ 106,586	\$ 434,144	\$ 135,105	\$ 143,696	\$ 322,499	\$ 304,894	\$ 238,836
\$ 2,569,631	\$ 2,824,344	\$ 1,385,691	\$ 2,606,258	\$ 1,599,313	\$ 943,894	\$ 3,864,948	\$ 1,349,554	\$ 1,144,752	\$ 1,328,152
\$ 1,857,373	\$ 1,950,241	\$ 2,047,753	\$ 2,150,141	\$ 2,257,648	\$ 2,370,530	\$ 2,489,057	\$ 2,613,510	\$ 2,744,185	\$ 2,881,394
\$ 1,735,887	\$ 861,785	\$ 1,523,847	\$ 1,067,730	\$ 1,726,065	\$ 3,152,702	\$ 1,776,810	\$ 3,040,766	\$ 4,640,199	\$ 6,193,442



Government Fund Balance



2042	2043	2044
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\$ 4,358,229	\$ 4,488,975	\$ 3,359,367
\$ 405,148	\$ 61,119	\$ 585,765
\$ 730,003	\$ 289,078	\$ 319,320
\$ 122,575	\$ 450,651	\$ 216,733
\$ 5,615,955	\$ 5,289,823	\$ 4,481,185
\$ 3,025,464	\$ 3,176,737	\$ 3,335,574
\$ 3,602,951	\$ 1,489,865	\$ 344,254

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20 YEAR CAPITAL PURCHASES PLAN

Updated 9/13/2024

Current Year 2024

All costs are inflated and compounded annually by 3% Current Year 2020

FACILITIES

Assumption that fire stations have a life cycle of 40 years and a 2020 construction cost of \$700 (includes all costs such as site work, construction, soft costs, taxes, and contingencies) and remodel cost of \$100 per square foot. Currently, all stations are meeting forecasted needs and only remodelling would be needed every 20 years. The exception would be in the south end of the City, see note on station 65.

Building	Year	Description	Sq Feet	Forecast	2020 Cost	Cost	Notes and Co
Sta 61	2001	Headquarters: Shop with 4 bays	20,370	2040	\$2,037,000	\$3,679,049	Remodel in 202
Sta 61	1985	Training Tower: 50+ year life cycle, currently 4,000 sq ft	6,000	2035	\$1,200,000	\$1,869,561	Repair work anc
Sta 61	1999	Carport: 50+ year life cycle	800	2051	\$60,000	\$150,005	Currently in goc
Sta 62	1948	2 bays, no dorm rooms, currently 1,560 sq ft	11,000	2028	\$7,700,000	\$9,754,130	Used for pub ec
Sta 63	2020	4 bays double deep, 3 drive through, 9 dorm rooms	16,650	2040	\$1,665,000	\$3,007,175	Rebuilt in 2020
Sta 64	1999	3 bays double deep, 2 drive through, 8 dorm rooms	12,286	2040	\$1,228,600	\$2,218,988	Ongoing remod
Sta 65	1999	3 bays double deep, 1 drive through, 7 dorm rooms	11,768	2040	\$1,176,800	\$2,125,432	Ongoing remod

Average cost per year for facilities replacement over the 40 year period is \$326,255

The facilities replacement plan is averaged over a 40 year period due to longer life



<u>Comments</u>
0.
d resealing in 2019
od shape
d tours. Will be replaced with Point Wells development, cost is not included for annual averaging due to anticipated mitigation fees.
el work
el work. With new development potentially need to split this station into two. This would be funded primarily with impact fees.

20-YEAR APPARATUS PURCHASE PLAN

Updated 9/13/2024

Current Year 2024

APPARATUS: Aid Car Purchase Plan

Assumption is that current aid cars have a projected life cycle of 10 years in front-line position. Our plan is to remount boxes on our Ford chassis apparatus once (essentially two life cycles) and then be fully replaced by a new aid car. Build time for budgeting purposes is 1 year prior to planned life cycle replacement. Aid cars will be in front-line position for 10 years, then put into reserve for 10 years, and then sold as surplus. Fleet will determine the best rotation, state of repair, and which are to be sold. Grouping aid car purchases will allow greater economies of scale, but would limit flexibility in rotating to reserve status. We will keep two aid cars with 4x4 capability in the fleet for inclement weather periods.

Cell shaded in green indicates 4x4 capability.

Cell shaded in orange indicates a full replacement (not a remount).

Cell shaded in blue indicates actual replacement.

The 2020 remount cost is estimated at \$170,000

The 2020 replacement cost is estimated at \$230,000

All costs are inflated and compounded annually by: 3%

Location	ID Number	Life Cycle	Age	2024	2025	2026	2027	2028	2029
A151	1231	10	2023						
A157	1232	10	2023						
A163	1172	10	2017			\$ 244,007			
A164	1221	10	2022						
A165	1151	10	2015	\$ 170,000					
Total Cost for the Year				\$ 170,000	\$ -	\$ 244,007	\$ -	\$ -	\$ -
Reserve									
A251	1163	20	2016						
A261	1101	20	2010						
To Be Sold									

Average cost per year for aid car replacement over the 20 year period is \$63,980

APPARATUS: Fire Engine Purchase Plan

Assumption is that current fire engines have a projected life cycle of 12 years in front-line position. Build time for budgeting purposes is 2 years prior to planned life cycle replacement. Fire engines will be in front-line position for 12 years, then put into reserve for 12 years, and then sold as surplus. Fleet will determine the best rotation, state of repair, and which are to be sold. Grouping fire engine purchases will allow greater economies of scale and improve consistency and familiarity with layout, but would limit flexibility in rotating to reserve status.

Cell shaded in blue indicates actual replacement.

The 2024 fire engine cost is estimated at \$1,250,000

All costs are inflated and compounded annually by: 3%

Location	ID Number	Life Cycle	Age	2024	2025	2026	2027	2028	2029
E151	2201	10	2020						
E157	2202	10	2020						
E163	2083	10	2008						
E164	2211	10	2021						
E165	2212	10	2021						
Total Cost for the Year				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Reserve

E251	2102	20	2010
E257	2101	20	2010
E264	2083	20	2008
E265	2081	20	2008

To Be Sold

Average cost per year for fire engine replacement over the 20 year period is \$821,498

APPARATUS: Ladder Truck Purchase Plan

Assumption is that current ladder trucks have a projected life cycle of 15 years in front-line position. Build time for budgeting purposes is 2 years prior to planned life cycle replacement. Ladder trucks will be in front-line position for 15 years, then put into reserve, and then sold as surplus. Fleet will determine the best rotation, state of repair, and which are to be sold.

Cell shaded in blue indicates actual replacement.

The 2024 ladder truck cost is estimated at \$2,200,000

All costs are inflated and compounded annually by: 3%

Location	ID Number	Life Cycle	Age	2024	2025	2026	2027	2028	2029
L161	2171	15	2017						
Total Cost for the Year				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserve									
L261									
To Be Sold									
Average cost per year for ladder truck replacement over the 20 year period is \$166,385									

APPARATUS: Rescue Purchase Plan

Assumption is that the current rescue has a projected life cycle of 20 years in front-line position. Build time for budgetting purposes is 2 years prior to planned life cycle replacement. The rescue will be sold as surplus after 20 years.

Cell shaded in blue indicates actual replacement.

The 2024 rescue cost is estimated at \$1,800,000

All costs are inflated and compounded annually by: 3%

Location	ID Number	Life Cycle	Age	2024	2025	2026	2027	2028	2029
R151	2084	20	2008						
Total Cost for the Year				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To Be Sold									
Average cost per year for rescue replacement over the 20 year period is \$162,550									

APPARATUS: Wildland Fire Engine Purchase Plan

Assumption is that the current wildland engine has a projected life cycle of 20 years in front-line position. Build time for budgetting purposes is 1 year prior to planned life cycle replacement. The rescue will be sold as surplus after 20 years.

Cell shaded in blue indicates actual replacement.

The 2024 wildlnad engine cost is estimated at \$130,000

All costs are inflated and compounded annually by: 3%

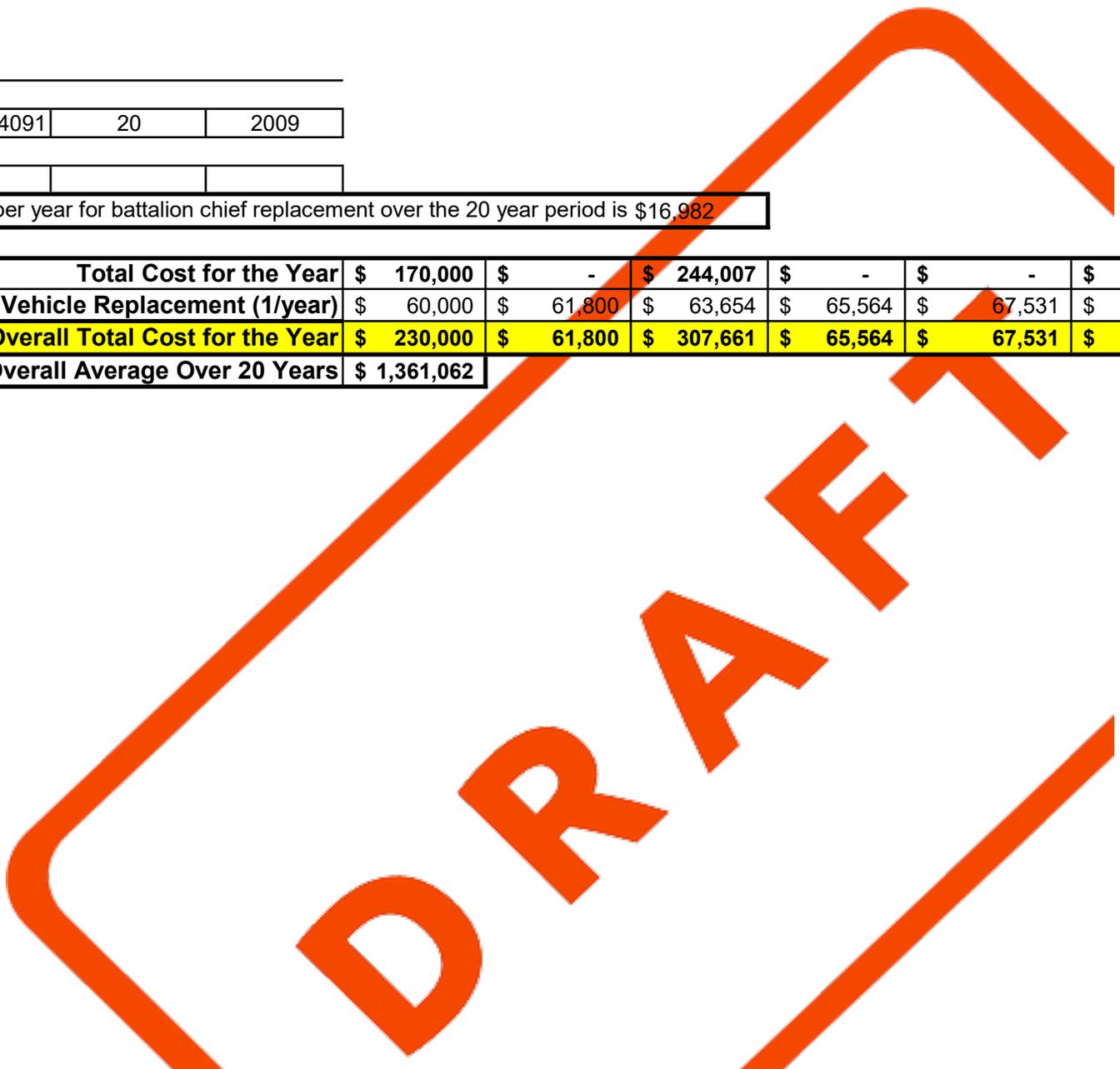
Location	ID Number	Life Cycle	Age	2024	2025	2026	2027	2028	2029
BR161	3221	20	2022						
Total Cost for the Year				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Reserve			
B261	4091	20	2009

To Be Sold			

Average cost per year for battalion chief replacement over the 20 year period is \$16,982

Total Cost for the Year	\$ 170,000	\$ -	\$ 244,007	\$ -	\$ -	\$ 162,298
Annual Staff Vehicle Replacement (1/year)	\$ 60,000	\$ 61,800	\$ 63,654	\$ 65,564	\$ 67,531	\$ 69,556
Overall Total Cost for the Year	\$ 230,000	\$ 61,800	\$ 307,661	\$ 65,564	\$ 67,531	\$ 231,855
Overall Average Over 20 Years	\$ 1,361,062					





2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
		\$ 291,357							
		\$ 291,357							
	\$ 282,871								
\$ -	\$ 282,871	\$ 582,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
\$ 1,492,565									
\$ 1,492,565									
					\$ 1,730,292				
	\$ 1,537,342								
	\$ 1,537,342								
\$ 2,985,131	\$ 3,074,685	\$ -	\$ -	\$ -	\$ 1,730,292	\$ -	\$ -	\$ -	\$ -

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2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
						\$ 712,880			
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 712,880	\$ -	\$ -	\$ -

2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
		\$ 177,348							
\$ -	\$ -	\$ 177,348	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

\$ 2,985,131	\$ 3,517,439	\$ 760,062	\$ -	\$ -	\$ 1,730,292	\$ 712,880	\$ -	\$ 3,327,697	\$ -
\$ 71,643	\$ 73,792	\$ 76,006	\$ 78,286	\$ 80,635	\$ 83,054	\$ 85,546	\$ 88,112	\$ 90,755	\$ 93,478
\$ 3,056,774	\$ 3,591,232	\$ 836,068	\$ 78,286	\$ 80,635	\$ 1,813,346	\$ 798,426	\$ 88,112	\$ 3,418,453	\$ 93,478

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2040	2041	2042	2043	2044
------	------	------	------	------

\$ -	\$ -	\$ -	\$ -	\$ -
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2040	2041	2042	2043	2044
		\$ 2,128,041		
		\$ 2,128,041		
			\$ 2,191,883	
			\$ 2,191,883	
\$ -	\$ -	\$ 4,256,083	\$ 4,383,765	\$ -

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2040	2041	2042	2043	2044
\$ -	\$ -	\$ -	\$ -	\$ -

2040	2041	2042	2043	2044
\$ -	\$ -	\$ -	\$ -	\$ 3,251,000
\$ -	\$ -	\$ -	\$ -	\$ 3,251,000

2040	2041	2042	2043	2044
\$ -	\$ -	\$ -	\$ -	\$ -

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2040	2041	2042	2043	2044
\$ -	\$ -	\$ -	\$ -	\$ -

2040	2041	2042	2043	2044
------	------	------	------	------

\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ 4,256,083	\$ 4,383,765	\$ 3,251,000
\$ 96,282	\$ 99,171	\$ 102,146	\$ 105,210	\$ 108,367
\$ 96,282	\$ 99,171	\$ 4,358,229	\$ 4,488,975	\$ 3,359,367

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20-YEAR FACILITIES FIXTURES PURCHASE PLAN

Updated 9/13/2024

Current Year 2024

All costs are inflated and compounded annually by: 3%

Description	Age	Life Cycle	Qty	Current Cost	Qty	2024	Qty	2025	Qty	2026
Station 51										
Concrete - Paving Repairs		10						\$ 20,373		\$ -
Prefinished Metal Fence - Replace		30						\$ -		\$ -
Prefinished Metal Fence & Gates - Maintenance		10						\$ -		\$ -
Landscaping - Maintenance		8						\$ -		\$ -
Cast Concrete Retaining Walls - Repair		15						\$ -		\$ -
CMU Wall - Tuck Point		20						\$ -		\$ -
Metal Siding - Replace		35						\$ -		\$ -
Sealant Joints - Replace		15						\$ -		\$ -
Scuppers, Gutters & Downspouts - Replace		30						\$ -		\$ -
Low Sloped Ribbed Roof - Replace		30						\$ -		\$ -
Low Sloped Smooth Roof - Replace		30						\$ -		\$ -
Tower Composition Shingles - Replace		30						\$ -		\$ -
Tower Metal Roof - Replace		50						\$ -		\$ -
Apparatus Bay Metal Roof - Replace		40						\$ -		\$ -
Overhead Bay Doors & Hardware - Replace		30						\$ -		\$ -
Overhead Bay Door Operator - Contingency		5						\$ -		\$ -
Coiling Door - Maintenance		30						\$ -		\$ -
Storefront System - Replace		60						\$ -		\$ -
Aluminum Windows - Replace		40						\$ -		\$ -
Fiber Cement Board Siding - Caulk & Paint		8						\$ 23,733		\$ -
Propane Forklift - Replace		20						\$ -		\$ -
Admin Kitchen Equipment - Contingency		10						\$ -		\$ -
Duty Crew Kitchen Equipment - Contingency		5						\$ -		\$ -

Laundry Equipment - Contingency	5					\$ -	\$ -
Unimac Gear Extractor - Replace	12					\$ -	\$ -
Ramair Gear Dryer - Replace	12					\$ -	\$ -
Air Compressor System - Replace	15					\$ -	\$ -
Apparatus Bay - Refurbish	25					\$ -	\$ -
Admin Common Areas - Repaint	16					\$ -	\$ -
Exercise Room - Refurbish	20					\$ -	\$ -
Bunk Gear Storage - Refurbish	10					\$ -	\$ -
Admin Offices - Refurbish	16					\$ -	\$ -
Lobby - Refurbish	15					\$ -	\$ -
Public Meeting Room - Refurbish	12					\$ -	\$ -
Public & Admin Restrooms - Refurbish	20					\$ -	\$ -
Duty Crew Common Areas - Full Repaint	16					\$ -	\$ -
Duty Crew Common Areas - Touchup Paint	16					\$ -	\$ -
Duty Crew Sleep Room Interiors - Refurbish	10					\$ -	\$ -
Duty Crew Kitchen Interiors - Refurbish	10					\$ 11,200	\$ -
Duty Crew Laundry Interiors - Refurbish	10					\$ 2,240	\$ -
Duty Crew Office/Training Areas - Refurbish	15					\$ -	\$ -
Duty Crew Restrooms - Refurbish	10					\$ 18,480	\$ -
1st Floor Interior Carpet Flooring - Replace	24					\$ -	\$ -
2nd Floor Interior Carpet Flooring - Replace	16					\$ -	\$ -
1st Floor Resilient Flooring - Replace	20					\$ -	\$ -
2nd Floor Resilient Flooring - Replace	15					\$ -	\$ -
1st Floor Sheet Flooring - Replace	20					\$ -	\$ -
2nd Floor Sheet Flooring - Replace	15					\$ -	\$ -
1st Floor Stained Concrete - Refurbish	12					\$ -	\$ -
Elevator Cab Interior - Remodel	40					\$ -	\$ -
Elevator - Major Upgrades	40					\$ -	\$ -
Plumbing System - Contingency	5					\$ -	\$ -
Plumbing Supply Lines - Replace	60					\$ -	\$ -
Irrigation System - Contingency	10					\$ -	\$ -

Storm Water System - Contingency	3				\$ -	\$ -
Water Heater - Contingency	20				\$ -	\$ -
Heat Recovery Unit - Replace	25				\$ -	\$ -
Indirect Makeup AHU - Replace	20				\$ -	\$ -
Furnace - Replace	20				\$ -	\$ -
VRF Heat Pump - Contingency	6				\$ -	\$ -
HVAC System - Contingency	5				\$ -	\$ -
Infrared Heaters - Replace	20				\$ -	\$ -
Exhaust Fans - Contingency	5				\$ -	\$ -
Electrical System - Contingency	10				\$ -	\$ -
Emergency Generator - Replace	30				\$ -	\$ -
Generator Fuel Tank - Replace	30				\$ 101,000	\$ -
Exterior Light Fixtures - Replace	10				\$ 11,200	\$ -
Fire Control Panel - Replace	20				\$ -	\$ -
Fireblast 451 - Maintenance	10				\$ 11,200	\$ -
Station 57						
Privacy Wood Fence - Replace	15				\$ -	\$ -
Chain-link Fence - Repair	40				\$ -	\$ -
Landscaping - Maintenance	8				\$ -	\$ -
Wetland - Maintenance	15				\$ -	\$ -
Exterior Concrete Paving - Repair	6				\$ -	\$ -
Gutters & Downspouts - Replace	20				\$ -	\$ -
Metal Roof - Replace	40				\$ -	\$ -
Overhead Bay Door - Replace	20				\$ -	\$ -
Bay Door Operator - Contingency	20				\$ -	\$ -
Aluminum Framed Windows - Replace	45				\$ -	\$ -
Kitchen Equipment - Contingency	5				\$ -	\$ -
Laundry Equipment - Contingency	5				\$ -	\$ -
Station Extractor - Bunker Gear Washer	12				\$ -	\$ -
Air Compressor - Replace	12				\$ -	\$ -
Interior Concrete Floor - Refurbish	25				\$ -	\$ -

Apparatus Bay - Refurbish	10				\$ -	\$ -
Hallway & Stairwell Walls & Ceiling - Paint	25				\$ -	\$ -
Front Reception Desk & Office - Remodel	10				\$ -	\$ -
Kitchen - Remodel	10				\$ -	\$ -
Day / Dining Room - Remodel	15				\$ -	\$ -
Duty Crew Sleep Rooms - Refurbish	20				\$ -	\$ -
Exercise Room - Refurbish	15				\$ -	\$ -
Locker & Restroom - Refurbish	15				\$ -	\$ -
Laundry & Utility Room - Refurbish	10				\$ -	\$ -
Plumbing System - Contingency	10				\$ -	\$ -
Irrigation System - Contingency	5				\$ -	\$ -
Wet & Dry Fire Sprinkler System - Contingency	10				\$ -	\$ -
Water Heater - Replace	15				\$ -	\$ -
HVAC Units - Replace	15				\$ -	\$ -
Furnace - Replace	10				\$ -	\$ -
Infrared Overhead Heaters - Replace	10				\$ -	\$ -
Exhaust Fans - Contingency	5				\$ -	\$ -
Electrical System - Contingency	20				\$ -	\$ -
Emergency Generator - Contingency	20				\$ -	\$ -
Exterior Light Fixtures - Replace	15				\$ -	\$ 3,080
Fire Control Panel - Replace	20				\$ -	\$ -
Station 61						
Asphalt – Paving Repairs	6				\$ 16,132	\$ -
Privacy Wood Composite Fence – Replace	20				\$ -	\$ -
Prefinished Metal Gate – Maintenance	10				\$ -	\$ -
Overhead Bay Door - Maintenance	20				\$ -	\$ -
Electric Car Chargers – Replace	15				\$ -	\$ -
Emergency Generator – Replace	30				\$ -	\$ -
Electrical System – Contingency	20				\$ -	\$ -
Elevator Equipment – Replace	25				\$ -	\$ -
Infrared Tube Heaters – Replace	20				\$ -	\$ -

Mobile Column Lifts – Replace	20				\$ -	\$ -
Fixed Lift – Replace	20				\$ 55,128	\$ -
Maintenance Shop Office – Renovate	15				\$ -	\$ -
Elevator – Replace	40				\$ -	\$ -
Aluminum Framed Windows – Replace	45				\$ -	\$ -
Kitchen Remodel	15				\$ -	\$ -
Laundry Equipment – Contingency	5				\$ 3,675	\$ -
Built-Up Roofing System – Replace	30				\$ -	\$ -
Exercise Room - Refurbish	20				\$ -	\$ -
Boiler – Replace	25				\$ -	\$ -
Water Heater – Replace	15				\$ -	\$ -
Exhaust Fans – Contingency	5				\$ -	\$ -
ERV Units – Replace	15				\$ -	\$ -
Fuel Tank – Replace	30				\$ -	\$ -
Air Compressor System – Replace	15				\$ -	\$ -
Tower Roof – Replace	30				\$ -	\$ -
Station 62						
Overhead Bay Door Operator – Replace	5				\$ -	\$ -
Restroom - Refurbish	10				\$ -	\$ -
Kitchen/Education Room – Refurbish	15				\$ -	\$ -
Wall Heater – Replace	20				\$ -	\$ -
Water Heater – Replace	15				\$ -	\$ -
Electrical System – Contingency	20				\$ -	\$ -
Roof - Replace	20				\$ -	\$ -
Station 63						
Concrete – Paving Repairs	30				\$ -	\$ -
Bi-Fold Bay Doors – Replace	25				\$ -	\$ -
Emergency Generator – Replace	30				\$ -	\$ -
Asphalt Paving - Repairs	6				\$ 1,259	\$ -
Air Compressor System – Replace	15				\$ -	\$ -
ERV Units - Replace	15				\$ -	\$ -

Elevator - Replace	40				\$ -	\$ -
Laundry Equipment - Contingency	5				\$ -	\$ -
Elevator Equipment - Replace	25				\$ -	\$ -
Water Heater – Contingency	20				\$ -	\$ -
Exercise Room – Refurbish	20				\$ -	\$ -
Public & Admin Restrooms – Refurbish	20				\$ -	\$ -
Kitchen Equipment – Contingency	10				\$ -	\$ -
Station Extractor – Bunker Gear Washer	12				\$ -	\$ -
Electric System – Contingency	10				\$ -	\$ -
Air Compressor System – Replace	15				\$ -	\$ -
Exhaust Extraction System - Replace	20				\$ -	\$ -
Roof - Replace	30				\$ -	\$ -
Station 64						
Overhead Bay Doors & Hardware - Replace	30				\$ -	\$ -
Composite Fence – Replace	20				\$ -	\$ -
HVAC Unit – Replace	15				\$ -	\$ -
Exhaust Fans – Contingency	5				\$ 1,838	\$ -
Concrete – Paving Repairs	30				\$ -	\$ -
Training Room – Refurbish	12				\$ -	\$ -
Duty Crew Lounge Area Carpet Flooring – Replace	24				\$ -	\$ -
Kitchen Equipment - Contingency	10				\$ -	\$ -
Laundry Equipment - Contingency	5				\$ 3,675	\$ -
Overhead Bay Door Operator – Contingency	5				\$ -	\$ -
Infrared Overhead Heaters – Replace	10				\$ -	\$ -
Electrical System – Contingency	10				\$ -	\$ -
Fire Sprinkler System – Contingency	10				\$ -	\$ -
Exercise Room - Refurbish	20				\$ -	\$ -
Air Compress System – Replace	15				\$ -	\$ 9,800
Duty Bay Restroom – Refurbish	15				\$ -	\$ 2,240
Water Heater - Replace	20				\$ -	\$ -
Furnace – Replace	10				\$ -	\$ -

Exhaust Extraction System - Replace	20				\$ -	\$ -
Emergency Generator - Replace	30				\$ -	\$ -
Roof - Replace	30				\$ -	\$ -
Station 65						
Overhead Bay Doors & Hardware - Replace	30				\$ -	\$ -
Concrete Paving - Repairs	30				\$ -	\$ -
Emergency Generator - Replace	30				\$ -	\$ -
HVAC - Replace	15				\$ -	\$ -
ERV Unit - Replace	15				\$ -	\$ -
Training Room- Refurbish	12				\$ -	\$ -
Kitchen Equipment - Contingency	10				\$ -	\$ -
Duty Crew Lounge Area Carpet Flooring – Replace	24				\$ -	\$ -
Exercise Room - Refurbish	20				\$ -	\$ -
Laundry Equipment - Contingency	5				\$ 5,513	\$ -
Furnace - Replace	10				\$ -	\$ -
Water Heater – Replace	20				\$ -	\$ -
Infrared Overhead Heaters – Replace	10				\$ -	\$ -
Exhaust Extraction System - Replace	20				\$ -	\$ -
Electric System - Contingency	10				\$ -	\$ -
Fire Sprinkler System - Contingency	10				\$ -	\$ -
Air Compressor System - Replace	15				\$ -	\$ 9,800
Station Extractor – Bunker Gear Washer	12				\$ -	\$ -
Drop Down Ceiling Panels - Replace	25				\$ -	\$ -
Roof - Replace	30				\$ -	\$ -
Annual Total					\$ 286,645	\$ 24,921
Inflationary Factor		100.00%			1 103.00%	1 106.09%
Adjusted Annual Cost					\$ 295,244	\$ 26,439
Average cost per year for fixtures over the 20 year period is					\$ 296,828	

Qty	2027	Qty	2028	Qty	2029	Qty	2030	Qty	2031	Qty	2032	Qty	2033	Qty
\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
\$ -		\$ -		\$ 8,176		\$ -		\$ -		\$ -		\$ -		\$ -
\$ -		\$ -		\$ -		\$ -		\$ -		\$ 16,800		\$ -		\$ -
\$ -		\$ -		\$ -		\$ 17,774		\$ -		\$ -		\$ -		\$ -
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\$ -		\$ -		\$ 14,291		\$ -		\$ -		\$ -		\$ -		\$ 14,291
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\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ 23,733
\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
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\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ 5,600		\$ -
\$ -		\$ -		\$ -		\$ 16,800		\$ -		\$ -		\$ -		\$ -

\$ -	\$ -	\$ 4,189	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ -	\$ 9,856	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,398	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 8,960	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,000	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,400
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,422
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 27,720	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ -	\$ 6,720	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,485	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ 3,035	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ 46,390	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ 5,600	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ 15,120	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 7,840	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 11,200	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 16,800	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ 2,240	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ 5,600	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 2,800	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 8,870	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,320	\$ -
\$ -	\$ -	\$ -	\$ 15,400	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 4,883	\$ -	\$ -	\$ -	\$ -
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\$ 3,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ -	\$ 16,132	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ 263	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 7,345	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ 61,253	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 17,151	\$ -	\$ -	\$ -	\$ -

2034	Qty	2035	Qty	2036	Qty	2037	Qty	2038	Qty	2039	Qty	2040	Qty	2041	Qty
\$ -		\$ 20,373		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
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\$ -		\$ -		\$ -		\$ -		\$ -		\$ 8,176		\$ -		\$ -	
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\$ -		\$ 60,200		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
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\$ 24,640		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
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\$ 16,800		\$ -		\$ -		\$ -		\$ -		\$ 16,800		\$ -		\$ -	

\$ 4,189	\$ -	\$ -	\$ -	\$ -	\$ 4,189	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,856	\$ -	\$ -
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\$ -	\$ 3,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,800	\$ -	\$ -
\$ -	\$ 21,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ 11,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 2,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ 18,480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,170	\$ -	\$ -
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\$ -	\$ 2,587	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ 36,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,968	\$ -	\$ -
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\$ 5,600	\$ -	\$ -	\$ -	\$ -	\$ 5,600	\$ -	\$ -
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\$ 11,536	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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\$ 3,675	\$ -	\$ -	\$ -	\$ -	\$ 3,675	\$ -	\$ -	\$ -
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\$ 1,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ 1,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ 3,675	\$ -	\$ -	\$ -	\$ -	\$ 3,675	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,450	\$ -	\$ -	\$ -
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\$ 1,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ 745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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\$ -	\$ 9,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 6,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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\$ -	\$ -	\$ 4,883
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\$ 16,132	\$ -	\$ -
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\$ 140,000	\$ -	\$ -
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\$ -	\$ -	\$ 1,838
\$ -	\$ -	\$ 6,125
\$ -	\$ -	\$ -
\$ -	\$ -	\$ 9,800
\$ -	\$ -	\$ -
\$ -	\$ -	\$ 3,675
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\$ -	\$ -	\$ 5,600
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\$ -		\$ -		\$ 5,513
\$ -		\$ -		\$ 12,251
\$ -		\$ -		\$ -
\$ -		\$ -		\$ 5,600
\$ -		\$ -		\$ -
\$ -		\$ -		\$ 5,600
\$ -		\$ -		\$ 5,600
\$ -		\$ -		\$ -
\$ -		\$ -		\$ 10,413
\$ -		\$ -		\$ -
\$ -		\$ -		\$ -
\$ 237,982		\$ 34,855		\$ 324,324
170.24%	1	175.35%	1	180.61%
\$ 405,148		\$ 61,119		\$ 585,765

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Fitness Equipment		\$ 20,000			1	\$ 20,600	1	\$ 21,218	1	\$ 21,855	1	\$ 22,510	1
Copy Machine	8	\$ 2,500							1	\$ 2,732			1
Knox Box Core		\$ 44,800	1	\$ 44,800	1	\$ 46,144	1	\$ 47,528					

Total Cost for the Year			\$ 44,800	\$ 237,680	\$ 252,070	\$ 180,144	\$ 180,419	\$
Average cost per year over the 20 year period is \$463,411								

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\$ 23,185	1	\$ 23,881	1	\$ 24,597	1	\$ 25,335	1	\$ 26,095	1	\$ 26,878	1	\$ 27,685	1	\$ 28,515	1
\$ 2,898			1	\$ 3,075			1	\$ 3,262			1	\$ 3,461			1
<hr/>															
236,291	\$	191,407	\$	345,720	\$	1,226,867	\$	2,473,299	\$	215,430	\$	279,279	\$	274,887	\$

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\$ 29,371	1	\$ 30,252	1	\$ 31,159	1	\$ 32,094	1	\$ 33,057	1	\$ 34,049	1	\$ 35,070	1	\$ 36,122
\$ 3,671			1	\$ 3,895			1	\$ 4,132			1	\$ 4,384		
484,406	\$	281,183	\$	291,849	\$	257,234	\$	476,858	\$	730,003	\$	289,078	\$	319,320

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20-YEAR INFORMATION TECHNOLOGY PURCHASE PLAN

Updated 9/13/2024

Current Year 2024

All costs are inflated and compounded annually by: 3%

Description	Life Cycle	Qty	Current Cost	Qty	2024	Qty	2025	Qty	2026	Qty	2027	Qty	2028	Qty
Server Replacements	7		\$ 20,000											6
Microsoft Windows Server License	4		\$ 15,000			1	\$ 15,450		\$ -					1
Desktop Computers	7		\$ 1,500	15	\$ 22,500	30	\$ 46,350	15	\$ 23,870	15	\$ 24,586	15	\$ 25,324	15
Laptop Computers	7		\$ 2,000	4	\$ 8,000	4	\$ 8,240	4	\$ 8,487	4	\$ 8,742	4	\$ 9,004	4
Monitors	8		\$ 200	15	\$ 3,000	15	\$ 3,090	15	\$ 3,183	15	\$ 3,278	15	\$ 3,377	15
Printers	7		\$ 500		\$ -		\$ -	5	\$ 2,652		\$ -	5	\$ 2,814	
Backup Batteries (for user desktops)	3		\$ 200	10	\$ 2,000	10	\$ 2,060	10	\$ 2,122	10	\$ 2,185	10	\$ 2,251	10
Backup Batteries (servers)	6		\$ 2,000					4	\$ 8,487					
Surveillance Cameras	7		\$ 1,500			5	\$ 7,725			5	\$ 8,195			5
WiQ electronic door locks	10		\$ 2,000			5	\$ 10,300							20
Cisco Firewalls	7		\$ 7,000					4	\$ 29,705					
Cisco Network Switches	7		\$ 15,000			5	\$ 77,250							4
Cisco WiFi Access Points	7		\$ 1,000					15	\$ 15,914					
Cisco Phones	7		\$ 400	10	\$ 4,000	10	\$ 4,120	10	\$ 4,244	10	\$ 4,371	10	\$ 4,502	10
Vehicle Modems	7		\$ 1,500	10	\$ 15,000	10	\$ 15,450	10	\$ 15,914					
ESO Tablets (Dell Rugged with keyb	5		\$ 3,000	10	\$ 30,000	10	\$ 30,900	10	\$ 31,827	10	\$ 32,782	10	\$ 33,765	10
MDC Replacements (Apple iPads wi	6		\$ 2,000									30	\$ 67,531	
Microsoft Office Suite (perpetual)	5		\$ 350					150	\$ 55,697					
Knox Box Core					\$ 44,800		\$ 44,800		\$ 44,800					
Total Cost for the Year					\$ 129,300		\$ 265,735		\$ 246,901		\$ 84,140		\$ 148,567	\$
				Average cost per year over the 20 year period is \$230,898										



2029	Qty	2030	Qty	2031	Qty	2032	Qty	2033	Qty	2034	Qty	2035	Qty	2036	Qty	2037	Qty
\$ 139,113													6	\$ 171,091			
\$ 17,389							1	\$ 19,572							1	\$ 22,028	
\$ 26,084	15	\$ 26,866	15	\$ 27,672	15	\$ 28,502	15	\$ 29,357	15	\$ 30,238	15	\$ 31,145	15	\$ 32,080	15	\$ 33,042	15
\$ 9,274	4	\$ 9,552	4	\$ 9,839	4	\$ 10,134	4	\$ 10,438	4	\$ 10,751	4	\$ 11,074	4	\$ 11,406	4	\$ 11,748	4
\$ 3,478	15	\$ 3,582	15	\$ 3,690	15	\$ 3,800	15	\$ 3,914	15	\$ 4,032	15	\$ 4,153	15	\$ 4,277	15	\$ 4,406	15
\$ -	5	\$ 2,985		\$ -	5	\$ 3,167		\$ -	5	\$ 3,360		\$ -	5	\$ 3,564		\$ -	5
\$ 2,319	10	\$ 2,388	10	\$ 2,460	10	\$ 2,534	10	\$ 2,610	10	\$ 2,688	10	\$ 2,768	10	\$ 2,852	10	\$ 2,937	10
					4	\$ 10,134											4
\$ 8,695			5	\$ 9,224			5	\$ 9,786			5	\$ 10,382			5	\$ 11,014	
\$ 46,371									20	\$ 53,757							
							4	\$ 36,534									
\$ 69,556					5	\$ 95,008							4	\$ 85,546			
							15	\$ 19,572									
\$ 4,637	10	\$ 4,776	10	\$ 4,919	10	\$ 5,067	10	\$ 5,219	10	\$ 5,376	10	\$ 5,537	10	\$ 5,703	10	\$ 5,874	10
					10	\$ 18,448	10	\$ 19,002	10	\$ 19,572							10
\$ 34,778	10	\$ 35,822	10	\$ 36,896	10	\$ 38,003	10	\$ 39,143	10	\$ 40,317	10	\$ 41,527	10	\$ 42,773	10	\$ 44,056	10
									30	\$ 80,635							
			150	\$ 64,568										150	\$ 74,852		
361,694	\$	85,972	\$	177,717	\$	215,351	\$	195,716	\$	231,154	\$	106,586	\$	434,144	\$	135,105	\$

2038	Qty	2039	Qty	2040	Qty	2041	Qty	2042	Qty	2043	Qty	2044
									6	\$ 210,421		
					1	\$ 24,793						
\$ 34,033	15	\$ 35,054	15	\$ 36,106	15	\$ 37,189	15	\$ 38,305	15	\$ 39,454	15	\$ 40,638
\$ 12,101	4	\$ 12,464	4	\$ 12,838	4	\$ 13,223	4	\$ 13,619	4	\$ 14,028	4	\$ 14,449
\$ 4,538	15	\$ 4,674	15	\$ 4,814	15	\$ 4,959	15	\$ 5,107	15	\$ 5,261	15	\$ 5,418
\$ 3,781		\$ -	5	\$ 4,012		\$ -	5	\$ 4,256		\$ -	5	\$ 4,515
\$ 3,025	10	\$ 3,116	10	\$ 3,209	10	\$ 3,306	10	\$ 3,405	10	\$ 3,507	10	\$ 3,612
\$ 12,101											4	\$ 14,449
	5	\$ 11,685			5	\$ 12,396			5	\$ 13,151		
	20	\$ 62,319									20	\$ 72,244
			4	\$ 44,932								
	5	\$ 116,848							4	\$ 105,210		
			15	\$ 24,071								
\$ 6,050	10	\$ 6,232	10	\$ 6,419	10	\$ 6,611	10	\$ 6,810	10	\$ 7,014	10	\$ 7,224
\$ 22,689	10	\$ 23,370	10	\$ 24,071								
\$ 45,378	10	\$ 46,739	10	\$ 48,141	10	\$ 49,585	10	\$ 51,073	10	\$ 52,605	10	\$ 54,183
			30	\$ 96,282								
					150	\$ 86,775						
143,696	\$	322,499	\$	304,894	\$	238,836	\$	122,575	\$	450,651	\$	216,733

20 YEAR CAPITAL PURCHASES PLAN

Updated 9/13/2024

Average Cost Per Year Over the 20 Year Plan

Description	Annual Cost
Apparatus:	
Aid Cars	\$63,980
Fire Engines	\$821,498
Ladder Truck	\$166,385
Rescue	\$162,550
BC Units	\$16,982
Facilities Fixtures	
Average	\$296,828
Equipment:	
Average	\$463,411
IT Equipment	
Average	\$230,898